# ANNUAL REPORT

Building the Foundation for Stronger Communities



THE MARION I. & HENRY J. KNOTT FOUNDATION

# **BY THE NUMBERS**

As of December 31, 2018

## **ABOUT US**

\$53 MILLION in assets as of December 31, 2018

**34** FAMILY MEMBERS serve on our Board of Trustees

**3** FULL-TIME staff members work in our office

## **ABOUT OUR GIVING**

**3** GRANT CYCLES are held in February, June, and October

APPROXIMATELY **50** GRANTS TOTALING **\$2.5** MILLION are awarded each vear

**10** COUNTIES & JURISDICTIONS in Maryland comprise our giving area

## **ABOUT THE KNOTT FAMILY** LEGACY

\$62.3 MILLION in foundation grants have been awarded since 1977

**250** MEMBERS MAKE UP THE KNOTT FAMILY

direct descendants of Marion & Henry Knott, their spouses, and children

**3** GENERATIONS serve on our Board of Trustees **100%** OF TRUSTEES conducted a site visit in 2018

15 YEARS is the average tenure of our Trustees

**EDUCATION** is our largest program area

\$125,000 was our largest grant in 2018

\$50,000 was our median grant in 2018

## **DEAR FRIENDS** AND COLLEAGUES,

This year we embraced our dual purpose to strengthen the community and nurture and sustain family unity by electing the largest Board in the history of the Knott Foundation.

Today, 34 family members are dedicated to the Foundation's work of strengthening communities in the Archdiocese of Baltimore while preserving the Knott legacy of giving and working together. All of our board members are actively involved in our grantmaking process by reviewing grant applications, visiting organizations, and presenting their findings to their fellow Trustees. Through this work, we are helping to build and support stronger communities across central and western Maryland.

In 2018, we also entered into the second year of our BOOST strategic grantmaking initiative. Building Opportunities in Out-of-School *Time*, or BOOST, aims to engage and retain disadvantaged older youth in Baltimore City in out-of-school time programs that connect them to a consistent relationship with a caring adult. You can learn more about BOOST on our website or in the education section of this annual report.

On behalf of the entire Board of Trustees, thank you for your interest in our mission and for working with us to help build the foundation for stronger communities in Maryland.

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Grabay Dallagher

**Patrick Rodgers Outgoing President, Board of Trustees** 



Lindsav Gallagher **Incoming President, Board of Trustees** 

Kelly medinger

**Kelly Medinger Executive Director** 



## **EDUCATION** NATURE'S CLASSROOM

**Baltimore Chesapeake Bay Outward** Bound School uses education grant to send students from two all-girls Catholic schools in Baltimore City on a characterbuilding expedition

"Ships are safe in harbor, but that's not what ships are built for," says Leanna Powell, Fundraising Manager at Baltimore Chesapeake Bay Outward Bound School.

She uses the ship metaphor to describe the organization's work: "We prepare students to leave the safe harbor of their home, their family, and their community. We give them authentic challenges to confront, on wilderness expedition trips or our Baltimore City ropes course. Then they return home safely – mentally stronger and with the confidence that they can overcome challenges in their own lives."

Henry and Marion Knott, our founders, believed that education was the key to success. They sought to support both students who were excelling academically and students hard work combined with access to a quality education was

Mr. and Mrs. Knott prioritized Catholic education both because of their personal faith and because they valued both the character development it nurtured in students and the moral stability it provided to the community. And though they primarily supported Catholic education, their interests were not exclusive. They sought to support the greater Baltimore community by providing opportunity to motivated students in and outside the Catholic faith.

When investing in education, Mr. Knott had high standards for schools and students alike. He supported schools that were producing leaders, and that were well-run institutions. He expected that schools would be financially sound, have excellent academics, and show successful outcomes for students. His expectation was that students, after benefitting from educational opportunity, would emerge as active citizens, ready to give back and become leaders in their communities.

Today, the Marion I. and Henry J. Knott Foundation continues our founders' commitment to education by prioritizing programs, and other education-related activities that provide opportunity for students and produce lasting outcomes within the Archdiocese of Baltimore.

#### **ABOUT OUTWARD BOUND**

Outward Bound has been serving the Baltimore community for 32 years. As an educational organization and expedition school, people of all ages and backgrounds participate in active learning expeditions that inspire character development, selfdiscovery, and service both in and out of the classroom.

"We think of ourselves as a partner to schools," explains Powell. "Where the traditional classroom might be limited, we can step in with our curriculum and outdoor classrooms to teach kids how to overcome very real challenges, hone their own leadership skills, and develop a greater sense of compassion for others."

#### **CHARACTER & LEADERSHIP INITIATIVE FOR GIRLS**

The Knott Foundation funded the Catholic Girls Character & Leadership Initiative at Outward Bound, which offered programs for two Catholic girls schools in Baltimore City.

The partnership included Sister's Academy, a tuition-free middle school, and Mercy High School. Nearly 200 students from these schools participated in Insight days, which include a rigorous outdoor challenge course and character education curriculum. Small groups of students from each school also participated in 5-day expedition trips - canoeing on the Potomac and hiking the Appalachian Trail.

Notably, 100% of the girls participating showed gains in emotional self-efficacy, conflict resolution, problem solving, and perseverance. "Ultimately, all teens are at risk, and the window to make an impact on their development is short. What we do helps them make decisions that chart a course for the rest of their lives," states Ginger Mihalik, Executive Director.

#### **IN THEIR OWN WORDS**

The girls who participated in the expedition trips were challenged and changed by their experience. At the end of the trip, their comments ranged from, "Thank you for giving me this opportunity to experience a different environment other than my house," to, "I got to know myself in ways I may have never seen without this trip. I am now able to trust myself that I am able to do more than what I think."

Perhaps one participant summed up her transformation the best: "Entering the expedition I was closeminded, not confident, and completely unwilling to try new things. Through this week, I made new friends and hiked more than I ever thought I could, volunteered to be a navigator twice, and ate food of all kinds. I would never exchange this experience for anything."

## **BOOST INITIATIVE**

#### **BUILDING OPPORTUNITIES IN OUT-OF-SCHOOL TIME**

Kids need committed and caring adults to help them navigate life. Out-of-school time programs are a great avenue to build those relationships and help them realize their full potential. Yet an increasing number of low-income students are on the sidelines, and older youth in particular (those in middle and high school) often face the most complex barriers to participation.

Our BOOST initiative focuses on reaching these older youth. Our goal is to engage and retain them in comprehensive out-of-school time programs that promote enduring life skills. Recognizing there are many ways to do this, our strategy is all about relationships.

In our research and conversations with field experts, we learned a growing body of evidence suggests that a consistent relationship with a caring adult is the single most important ingredient to increasing the likelihood that a young person will flourish and become a productive adult.

Through our BOOST initiative, we would like to see organizations demonstrate significant depth, duration, and reach of informal and formal mentoring relationships between older youth and caring adults. With those measures, research says in the long-term these youth will experience improved educational outcomes and labor market success, improved decision-making capabilities, and beneficial effects on a number of other well-being variables - all of which point to our founders' deep-seated value of education, opportunity, and hard work.

#### **BOOST ROUND II GRANT RECIPIENTS**

Baltimore SquashWise aims to create opportunities for students to realize their academic, athletic and personal potential through the sport of squash

**SAFE CENTER (Safe Alternative Foundation for Education,** Inc.) seeks to inform and encourage Baltimore City youth of the importance of obtaining an education and creating an adaptable life plan



## **CATHOLIC ACTIVITIES CONCRETE PROGRESS**



St. Bernardine Catholic Church in **Baltimore City uses Catholic activities** grant to launch capital campaign and renovate Church's entrance

Situated in the Edmondson Village neighborhood of West Baltimore, St. Bernardine Catholic Church has a storied history. As one of the largest Catholic parishes in the City in the 1950s, it nearly closed 20 years later when it struggled to adapt to changing demographics and a changing Catholic Church.

In 1975, Msgr. Edward Miller arrived and chose to see opportunity in the face of the Church's challenges. He worked with the community to grow St. Bernardine's into the largest African American parish in the Archdiocese of Baltimore. Today, under the leadership of Msgr. Richard Bozzelli, the parish serves 900 households and is celebrating its 90th anniversary year.

he Catholic faith and the Catholic Church community were of oortance to our founders – it was their lives. Mr. and or the compassion their own family had received. support the work of men and women of they saw serving the needs of the broader They supported the development of clergy and

irch has its roots in family history. Mr. Knott's ebted to repay their generosity. Mr. Knott desired o support the Catholic Church in part because of what the

organizations and programs that espouse the values and

#### **A PILLAR OF THE COMMUNITY**

"Father Miller was a pillar of the community," reflects Msgr. Bozzelli. "His philosophy was, 'let's look at who the neighborhood is and put a Church together for the neighborhood.' He knew everybody and was highly respected."

The legacy of Msgr. Miller lives on at St. Bernardine's. Multiple generations of families remain active in the parish, including the family of one of the first African American parishioners. Even the Church's leadership is inspired by Msgr. Miller's approach. The current Pastor was mentored by Msgr. Miller for more than 20 years. He became Pastor of St. Bernardine's in 2014, a year after Msgr. Miller died, and helped the parish emerge from its grief.

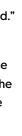
Msgr. Bozzelli's focus on the community has been a steadying force: the parish is active in the local community association, 40 West Ministries; they host an ongoing food pantry; they provide Christmas gifts and dinner to 100 families each year; and they host an annual neighborhood walk on Martin Luther King Day in honor of their late pastor.

#### **A NEW CAPITAL CAMPAIGN**

Built in 1928, St. Bernardine's Church continues to have a strong spiritual presence, but a deteriorating structural one. Msgr. Bozzelli recently launched a capital campaign, Destined Under the Dome, to make some much-needed repairs and upgrades. The initial campaign goal was \$800,000, and the Church has pledges just shy of \$900,000.

A grant from the Knott Foundation, designated to repair the exterior steps leading up to the Church, helped kick-off the campaign. With the Foundation's funds as well as help from parishioners and the Archdiocese, the entrance to the Church was renovated to include new steps, a landing with a small courtyard, and multiple access points from Edmondson Avenue and Mt. Holly Street.

"When people can see concrete progress - and in this case, it was literally concrete - they are energized," shares Msgr. Bozzelli. "The funding the Knott Foundation gave us really launched our campaign. I'm not sure we would've had the same result without it."







# **HUMAN SERVICES NEIGHBORS HELPING NEIGHBORS**

Partners In Care uses human services grant to harness the talents of its members to support the independence of older adults

"It's my heart and soul, and the most phenomenal place I've ever worked," declares Mandy Arnold, President & CEO of Partners In Care in Anne Arundel County. Reflecting on her 23-year career in healthcare, she is thankful to be in a place where community members come together to help one another, with a special focus on the senior population.

Mr. and Mrs. Knott both came from humble beginnings n for others in need. Mrs. Knott, whose parents she was a young teen, had incredible compassion dergoing hardships in life. Mr. Knott started a tomato truck, then spent time learning about n, and eventually launched his own building le was given opportunities that changed the trajectory of his own life, and he wanted to do the same for others. They both believed in supporting people who wanted nselves and get ahead, and they hoped it would engender in them a spirit of giving and opportunity to pass on to others

While they prioritized creating opportunity for people, our eren't above meeting basic needs. While living on their family farm and after having achieved success, they worked the land and donated the fruits of their labor to those in need. At another time. Mr. Knott's children recalled their father being particularly happy. Reportedly he had just gone the end of season, and was on his way to donate the hundred or so coats to Catholic Charities to give to the homeless.

Compelled by their own life experiences and their faith, our founders had sincere compassion for the poor, the hungry, the sick, and in particular for women, children and families in crisis.

numan service needs within the community. Our grants touch numerous areas -- from helping to meet people's basic needs, to housing and homelessness, to workforce development, to family and children's services.

#### **ABOUT PARTNERS IN CARE**

For 25 years, Partners in Care (PIC) has helped older adults remain independent and an active part of their community, through the exchange of the time and talents of its membership. Its membership has grown dramatically since its founding, from 13 volunteers helping roughly a dozen seniors, to more than 900 volunteers helping upwards of 1,000 older adults.

PIC's services mostly consist of transportation and home repairs, both of which support seniors aging in place. Members do not pay money for these services, but rather give their time and talent in exchange for them. The membership process includes an application, orientation, and background check. Whether a member is a provider or receiver of services, everyone is considered a member, and no one is turned away.

The Knott Foundation has awarded PIC five grants over the past 15 years, most recently for general operating support. "We could not do what we do without this type of support," shares Arnold.

#### **STORIES FROM THE FIELD**

One PIC member drove a patient to her chemotherapy appointments for an entire first round of treatment. When the patient needed a second round of treatment, the member rearranged her schedule so that she could be the one to continue driving her. The patient's cancer is now in remission.

Another member had been driving a 94-year-old woman to the grocery store for some time, when a new PIC volunteer took the shift. The member called to check-up on the new volunteer and make sure he was "doing everything right," Arnold laughs. "She wanted to make sure the new volunteer was going into the store with the woman, getting everything on her list, stopping to buy her and her husband a sub on the way home, and putting all the groceries away in the cupboard once they were home."

#### A TALENT BANK

When asked how PIC has managed to grow over the years and still maintain such a personal touch, Arnold states, "Everyone is treated with dignity and respect. Their value is based on the time they can commit, not monetary net worth. Members feel it is a give and take, and not a charity."

Leveraging the time and talent of members is a serious part of PIC's service model. Some members provide home repairs. Other members write birthday cards to the general membership. Recently, 25 members baked desserts for a local fundraising event.

"Everyone has their own talent and all of these talents together is what we were created to be - an organization of neighbors helping neighbors," Arnold concludes.





# **HEALTH CARE A HEALTHY CONNECTION**

Charm City Care Connection uses health care grant to help marginalized residents in Baltimore link to high-quality medical care and social services

When Macy showed up at Charm City Care Connection's clinic in East Baltimore, she wanted help getting medical insurance coverage. The case management team signed her up for Medicaid and reconnected her with her primary care doctor. They also recommended she do some preventative health screenings their medical team was offering that day – which was how they found her blood pressure was dangerously high.

Without insurance for several months, Macy had been cutting her blood pressure pills in half to save money. Now facing a health crisis, the clinic staff rushed her to East Baltimore Medical Center where a medical team got her blood pressure under control and restarted her on the correct dosage of medication. Crisis averted.

Our founders raised a family during an era where good lical care was hard to come by. Hospitals were just to be built as pillars within communities and were e, quality care had for streng trife that illness and death causes in a family

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During his lifetime, Mr. Knott used his business acumen and nce to purchase and then donate land to other institutions. He knew that having world class medical facilities would bring recognition and strength to the Baltimore community

Today the Foundation continues our founders' comm in health care by supporting compassionate care needs of nilies and their caregivers. We concentrate on programs that provide curative, preventative, rehabilitative, and palliative care, as well as patient support services.

#### **ABOUT CHARM CITY CARE CONNECTION**

Founded in 2009 by Hopkins students in collaboration with the East Baltimore community, Charm City Care Connection (CCCC) helps Baltimore's poorest families access high-quality medical care and social services. CCCC staff and volunteers meet with clients through walk-in clinic hours at two community locations and build long-term relationships with them through home visits, phone calls, text messages, and hospital visits.

"Macy's case is a wonderful example of how we connect residents to the health care they need and want, and also find undetected health issues that could easily get out of hand," says Wynn Engle-Pratt, Executive Director of CCCC. Macy is now working with CCCC's medical student volunteers on long-term goals to continue to improve her health and wellbeing.

#### **EXPANDING TO MEET THE NEEDS**

CCCC received a Knott Foundation grant in 2017 to expand its services and open a second clinic location. Using neighborhood indicators, the organization selected Dee's Place as their second site. Dee's Place is one of the only 24-hour-a-day addiction programs in Baltimore, and research shows addiction issues have a strong correlation with chronic health and social service needs.

With two locations in East Baltimore that residents know and trust - Dee's Place, and one at The Men and Families Center -CCCC has seen its client base grow by more than 40% and has been able to make even more referrals to social services. Most often, clients need help getting dental care, finding affordable stable housing, and enrolling in medical insurance. Access to mental health treatment is a rising need as well.

"Overall our success rate is about 75% for meeting a client's individual need for services," notes Engle-Pratt. The most common barriers are dental care (which is often not covered by insurance) and access to mental health treatment.

#### **NEW WAYS TO PROMOTE HEALTH AND WELL-BEING**

CCCC hasn't stopped growing. The organization just piloted a community training program for Naloxone use in emergency situations and is now looking to develop a healthy cooking and lifestyle class. They are also preparing to welcome a group of new nursing student volunteers from Johns Hopkins School of Nursing to complement the teams of medical residents and students already dedicating their time to CCCC.

"My future interest lies in how to incorporate Charm City Care Connection's comprehensive model for meeting patients' needs into the wider healthcare system," reflects Engle-Pratt. "There is a real opportunity for primary care to provide day-to-day, longterm case management and address people's needs for housing and other services that so greatly impact their health."





## **ARTS & HUMANITIES ACCESS FOR ALL**

## **Baltimore Center Stage uses arts &** humanities grant to provide access for all

When he's not running the Front of House at Baltimore Center Stage, you might find Alec Lawson, Audience Services Manager, narrating one of the theater's productions for a visually impaired audience member.

The audience member wears an earbud, with Alec (or another trained member of his staff) providing a detailed, live audio description of the set, costumes, entrances and exits of each actor, and action on stage. "Doing a good audio description is tricky," says Lawson. "You have to watch the show many, many times to learn how to break it down, and you have to share information strategically since you can't talk while an actor is talking."

Our founders valued arts and humanities for the well-rounded education it brings to humanity and the role it can play in strengthening a community.

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Today the Foundation supports performing, visual and instructional arts programs in the community.

#### **ABOUT BALTIMORE CENTER STAGE**

Founded in 1963, Baltimore Center Stage is the City's leading professional producing theatre, named the State Theatre of Maryland in 1978. It welcomes nearly 100,000 people each season from all 24 Maryland counties.

In 2017, the theatre completed a \$33 million renovation, which included upgrades to the technology and services available to patrons with special access needs. The Knott Foundation supported Baltimore Center Stage with this work, awarding a grant for new assistive listening devices, improved captioning services, American Sign Language interpreted performances, increased audio description offerings, and more availability of Braille and large print programs.

#### **AN ENHANCED THEATRE EXPERIENCE**

Audiences are putting the new services and equipment to good use.

Approximately 750 people each season benefit from assistive listening devices and captioning services, and another 15 members subscribe to the American Sign Language interpreted performance of the mainstage productions. Braille and large print programs continue to be printed at 20 per show.

An average of 100 people also attend "touch tours" of the theatre each season, where they learn about a particular performance by touching props, costumes, and stage items. While staff originally designed the tours for the visually impaired, a large number of attendees have been children. "By opening the touch tours to everyone and attracting lots of kids, it has created a really nice sense of community where we can all interact together to experience theatre," comments Lawson.

#### A COMMITMENT TO DIVERSITY AND ACCESS

"Diversity and access are key priorities for Baltimore Center Stage," notes Brandon Hansen, Institutional Giving Coordinator. He points to the evidence: One guarter of their audience identifies as a race other than white, and over a third of households have an annual income below \$75,000. The newly renovated Head Theater is equipped with removable seats accessed immediately from the entrance ramp, with wheelchair accessible seats built into the theater's design. Anyone can email access@centerstage.org with a question and one of eight staff members trained in accessibility issues will respond.

Baltimore Center Stage's accessibility program has achieved national recognition, so much so that Lawson and a colleague have been invited to present at the Leadership Exchange for Arts and Disabilities. Their presentation will address how to create inclusive programs that reflect diverse communities, how diversifying opens perspectives and opportunities, and the role volunteers play in a successful accessibility program.



"Access for all applies to everyone," emphasizes Lawson. "We often talk about access in the context of race or socioeconomic status, but access needs exist across a wide spectrum." That could include people who have low vision, are hard of hearing, or have a family member with autism. "These groups with special access needs have often been taught to hide," Lawson continues. "Here at Center Stage, we want to make theater a welcome place for everyone, to come as you are."

# **2018 GRANT AWARDS**

#### **FOUNDATION GRANTS**

Acts4Youth. \$45.000 Archdiocese of Baltimore, \$1,000,000 payable over 3 years Associated Catholic Charities, Inc., \$40,000 Associated Catholic Charities, Inc., \$50,000 Associated Charities of Cumberland, Inc. \$12,000 **At Jacob's Well, Inc.,** \$100,000 **B&O Railroad Museum.** \$74.263 Baltimore Child Abuse Center, Inc., \$50,000 Bishop Walsh School, \$50,000 Caroline Friess Center, Inc., \$50,000 CASA of Baltimore, \$19,760 Churches for Streets of Hope, \$12,000 Community Assistance Network, Inc., \$10,000 Govans Ecumenical Development Corporation (GEDCO), \$40,000 Harford Community Action Agency, \$24,348 Helping Up Mission, \$50,000 Ignatian Volunteer Corps., \$30,000 Institute of Notre Dame, \$70,000 Interfaith Service Coalition of Hancock, MD, Inc., \$60,000 **Itineris,** \$36,000 Jesuit Volunteer Corps, \$20,000 Living Classrooms Foundation, \$50,000 Loyola Early Learning Center, \$50,000 **Manna House, Inc.,** \$50,000 Mercy High School, \$125,000 **Mission of Mercy,** \$100,000 Mother Seton Academy, \$100,000 Mount de Sales Academy, \$116,477 Mount Saint Joseph High School, \$88,630 Our Lady of Mount Carmel School, \$105,000 Sacred Heart School of Glyndon, \$76,000 Saint Clare Parish, \$25,850 Saint Margaret School, \$100,000 St. Jane Frances School, \$75,000 St. Joseph's Nursing Home, \$100,000 St. Mark Roman Catholic Church, \$45,000 St. Mary Catholic School, \$100,000 St. Vincent de Paul of Baltimore, \$65,000 The Arc Baltimore, \$25,000 The Catholic Community of South Baltimore, \$85,000 The Religious Coalition for Emergency Human Needs, \$50,000 Tri-Province Development Office of Sisters of Notre Dame de Namur, \$58,000 Women's Care Center of Maryland Incorporated, \$60,000 Women's Housing Coalition, \$15,000

#### **DISCRETIONARY GRANTS**

Adelante Latina!. \$2.500 Alternative Directions, Inc., \$500 At Jacob's Well. Inc., \$1,000 Calvert School, \$2,500 Charles North Community Association, \$500 Cool Kids Campaign Foundation, \$3,000 Garrison Forest School, \$1,500 Greater Baltimore Medical Center, \$3,000 Interfaith Service Coalition of Hancock, MD, Inc., \$5.000 **Itineris,** \$3,000 Liberty's Promise, \$500 Living Classrooms Foundation, \$2,500 Living Classrooms Foundation, \$1,250 Loyola Blakefield, \$2,500 Loyola University Maryland, \$2,500 Maryland Nonprofits, \$5,300 Maryland Out of School Time Network, \$5,000 MERIT Health Leadership Academy, \$2,000 Monsignor O'Dwyer Retreat House, \$2,200 Next One Up Foundation, \$7,500 Next One Up Foundation, \$5,000 Notre Dame Preparatory School, \$1,500 Notre Dame Preparatory School, \$5,000 Rose of Sharon Equestrian School, Inc., \$5,000 Saint Ignatius Loyola Academy, \$3,750 Saint John's Catholic Prep, \$500 Sisters Circle, \$1,500 **St. Paul's School.** \$1,000 The Catholic Community of South Baltimore, \$2,500 The Producers Club of MD, Inc; MdFF, \$2,000 There Goes My Hero, \$500 UEmpower of Maryland, \$5,000

#### **BOOST GRANTS**

Baltimore SquashWise, \$90,000 over two years [\$45,000/year] SAFE CENTER (Safe Alternative Foundation for Education, Inc.),

\$108,000 over three years (\$35,000/year one; \$36,000/year two; \$37,000/year three)

## **MISSION**

The Marion I. & Henry J. Knott Foundation is a Catholic family foundation committed to honoring our founders' legacy of generosity to strengthen our community.

## VISION

Our founders Marion and Henry Knott had a vision: To provide resources for nurturing and sustaining family unity through cultural, educational, health care and human service activities in the Roman Catholic community and through the activities of other deserving agencies that the Knott family encouraged and supported. This vision resulted in the establishment of the Marion I. & Henry J. Knott Foundation, Inc. a 501(c)[3] corporation, in 1977.



## VALUES

Working as a family, we are guided by the following shared beliefs and values:

## UNDERSTANDING

and responding to the needs of our community through informed grantmaking

### RESPECTING

the values of the Roman Catholic faith

## ENGAGING

in the ongoing education of trustees and staff in the field of philanthropy and the nonprofit community

#### **ENSURING**

good stewardship of the resources entrusted to our use

## ENCOURAGING

open communication, compassion, respect and trust among community, staff and family

## **KNOTT FOUNDATION TRUSTEES** As of December 31, 2018

Dan Gallagher David Gallagher Lindsay Gallagher Michael Gallagher Emily Hanssen E.B. Harris Kelly Harris Thomas Harris Carlisle Hashim Marion Hashim Erin Knott Marion Knott Martin Knott Martin Knott, Jr. Owen Knott Teresa Knott Brian McDonald Meghan McDonald Peter McGill David Porter Joanna Porter Laurel Porter Martin Porter John Riehl Margie Riehl Michael Riehl Brooke Rodgers Michael Rodgers Patrick Rodgers Geralynn Smyth John Smyth Jamie Stodd Emmett Voelkel Ryan Voelkel

# **KNOTT FOUNDATION STAFF**

Kelly Medinger Executive Director Carol Hoffman Executive Manager Kathleen McCarthy Grants and Information Technology Manager



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